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FBIS-0153-89
29 November 1989

MEMORANDUM FOR: Deputy Director for Science and Technology

FROM:
Director, Foreign Broadcast Information Service

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SUBJECT: Submission of FY 1990-1994 Strategic Plan

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1. I am pleased to submit the attached FBIS FY 1990-1994 Strategic Plan. In my view, the critical section of the plan is the Office Perspective where we identified the major challenges FBIS faces in the next 5 years. To reiterate, there are four issues which strategically impact FBIS in FY 1991 through FY 1994: 1) maintaining continued access to traditional and proliferating open source information in changing political and technical environments; 2) sustaining the value of FBIS products in an era of near unlimited dissemination possibilities; 3) recapitalization of automation and communications systems and overseas physical plants and equipment; and 4) the exploitation of television. The Strategic Plan outlines short and long term plans FBIS has to deal with these and the other major issues, but I want to state up front that they will have a large impact on our resource allocations as we plan for FY 1991 and beyond.

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2. We believe FBIS showed in the May briefing to the DDS&T and again in the Strategic Plan the bleak resource picture FBIS faces in FY 1990 and FY 1991. The problem is compounded in the outyears because FY 1992-94 budgets are derived from the FY 1991 figures. While the agreed upon wedge for projected indigenous costs inserted in the FY 1992-95 budgets addressed that particularly troublesome problem, the impact of earlier cuts to our base budget in the area of nonpersonal services will continue to be a problem.

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3. The important strategic issues outlined above and requirements for which we know there will be large associated costs such as support to arms control and the counternarcotics efforts, are not in the budget. We will have to step up to them strategically and come to grips with them within the money allocated to us.

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Attachment



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